



ARLINGTON
NATIONAL CEMETERY
HONOR · REMEMBER · EXPLORE

ACANC Meeting 07 November





AGENDA - 07 November 2022

* This meeting is open and therefore the public is welcome to attend
virtually (link sent via registration ICW Federal Register Notice
Instructions) **

Time	Location	Event	Leads(s)
1300-1400	ANC	Year in Review / Covid Ops / Capacity Challenge	ED/SUP
1400-1445	ANC	Southern Expansion Project	Engineer Dir
1445-1515	ANC	Committee Discussion	Co-Chairs
1515	ANC	Meeting Adjourned	Co-Chairs



Year in Review / COVID Ops / Capacity Challenge





OFFICE of
ARMY CEMETERIES



**ARLINGTON
NATIONAL CEMETERY**

HONOR · REMEMBER · EXPLORE

Office of Army
Cemeteries
and
Army National Military
Cemeteries
Command Brief

Advisory Committee
on Arlington National
Cemetery

November 7-8, 2022



ARLINGTON
NATIONAL CEMETERY
HONOR · REMEMBER · EXPLORE

Arlington is Part of the Fabric of our Nation

“They, and we, are the legacies of an unbroken chain of proud men and women who served their country with honor, who waged war so that we might know peace, who braved hardship so that we might know opportunity, who paid the ultimate price so that we might know freedom.”

The President's Memorial Day Address
Memorial Amphitheater
Arlington National Cemetery
May 25, 2009





Vision, Mission, and Priorities

Great people honoring service and sacrifice to a Grateful Nation

Office of Army Cemeteries Mission



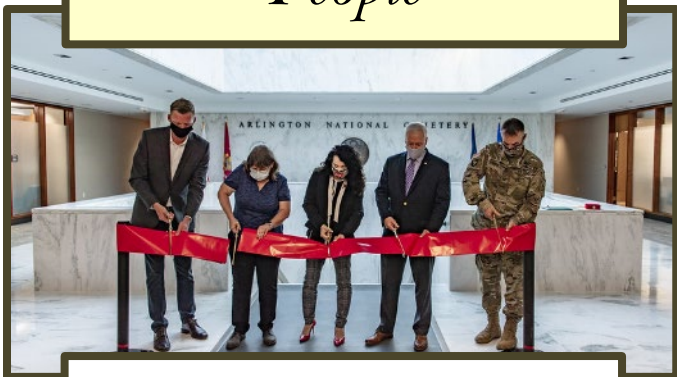
As the Army's cemeterians, OAC provides oversight and expertise for all Army cemeteries through policy, program management, inspections, training, and assistance, honoring those laid to rest in perpetuity.

Army National Military Cemeteries Mission



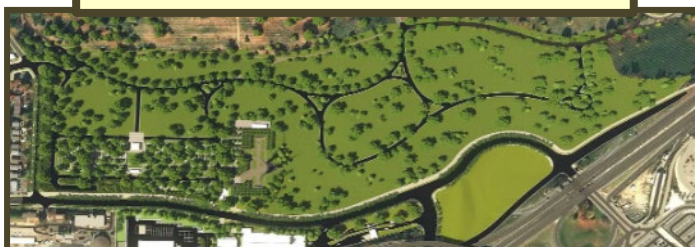
Arlington National Cemetery represents the American people for past, present, and future generations by laying to rest those few who have served our nation with dignity and honor while immersing guests in the cemetery's living history.

People



People are at the heart of everything we do

Modernization



Our cemeteries are a perpetual tribute to those at rest. We focus on **Modernization** to sustain and extend this tradition for future generations

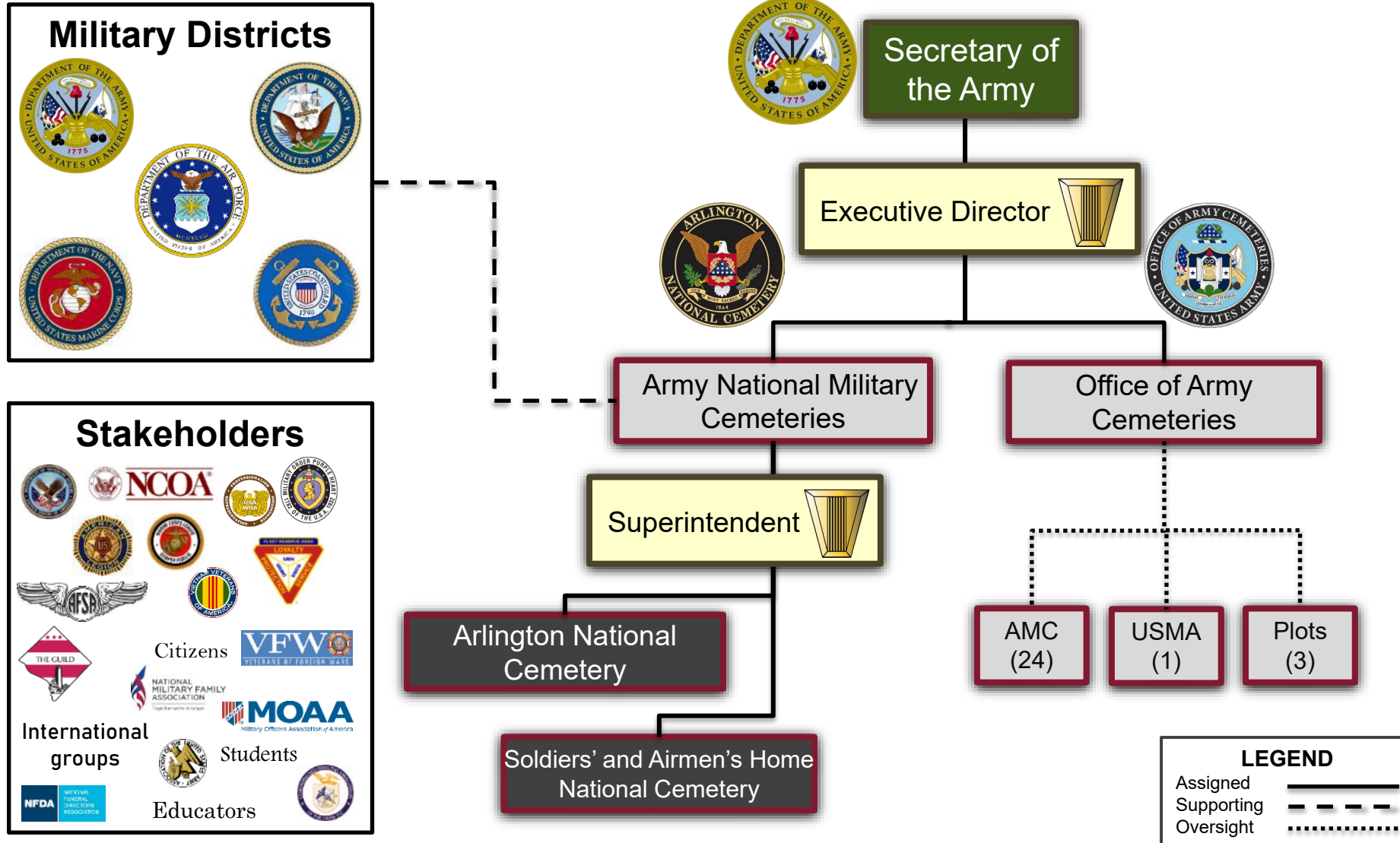
Readiness



We deliver on our sacred mission by maintaining **Readiness** through the optimal management of our valuable resources



Relationships



ANC Oversight

SASC
SVAC
SAC-M



HASC
HVAC
HAC-M



Advisory Committee on
Arlington National
Cemetery (ACANC)

Partners

Veteran's Affairs:



National Cemetery
Administration
Advisory Committee
on Cemeteries and
Memorials- (ACCM)

National Park Service
Military Women's Memorial
US Army Corps of Engineers –
Norfolk District
JBMHH – First responders
OSD-P&R:

Combined Joint Mortuary
Affairs Board
Cemetery Management Board
American Battle Monuments Commission



OFFICE of ARMY CEMETERIES

Office of Army Cemeteries

Ensuring Cemetery Excellence Across the Force



Policy

- Analysis and revision
- Policy support – advise and assist

Training



- Standards and Measures
- Accountability & Consistency
- Cemetery Responsible Official course

Oversight

- 100% accountability
- Regular inspection schedule
- Staff assistance and support





OFFICE of ARMY CEMETERIES

Carlisle Barracks Disinterment Project

Then

In 1879, Carlisle Barracks became the site of the Carlisle Indian Industrial School, operated by the Department of the Interior until 1918. The school educated more than 10,000 Native American children, with representation from approximately 50 tribes from across the nation. Children who died were interred in the Carlisle Barracks cemetery.



Now

At the request of Tribes, OAC began outreach to determine Native American families' interest in returning their children. In 2017, the first three children were disinterred and returned to their Tribes.

In July of 2022, with the support of USACE/Carlisle Barracks/Army War College, OAC returned the remains of seven children, two to the Oneida Tribe, one each to the Ute, Washoe, and Lower Umpqua Tribes, as well as two Alaskan natives.

Multiple tribes and families are in the Process of requesting the return of their ancestors. To date, 28 disinterments have been conducted.





OFFICE of ARMY CEMETERIES

30 Army Cemetery Locations

National Cemeteries (2)

Arlington National Cemetery, Arlington, VA
Soldiers' and Airmen's Home National Cemetery,
Washington, DC



Army Post Cemeteries (16)

Aberdeen Proving Grounds Cemetery, MD
Carlisle Barracks Cemetery, PA
Camp Lewis Post Cemetery, WA
Edgewood Arsenal Cemetery, MD
Fort Benning Main Post Cemetery, GA
Fort Bragg Main Post Cemetery, NC
Fort Huachuca Post Cemetery, NM
Fort Knox Post Cemetery, KY
Fort Leonard Wood Post Cemetery, MO
Fort Meade Post Cemetery, MD
Fort Riley Post Cemetery, KS
Fort Sill Post Cemetery, OK
Presidio of Monterrey Main Post Cemetery, CA
Schofield Barracks Post Cemetery, HI
Watervliet Arsenal Post Cemetery, NY
West Point Post Cemetery, NY



Criminally Incarcerated Cemetery (1)

United States Disciplinary Barracks Cemetery, Fort
Leavenworth, KS



Army Plots in Private Cemeteries (3)

Fitzsimons General Hospital at Fairmount Cemetery,
Denver, CO
Fort Hayes at Green Lawn Cemetery, Columbus, OH
Fort Wayne at Woodmere Cemetery, Detroit, MI



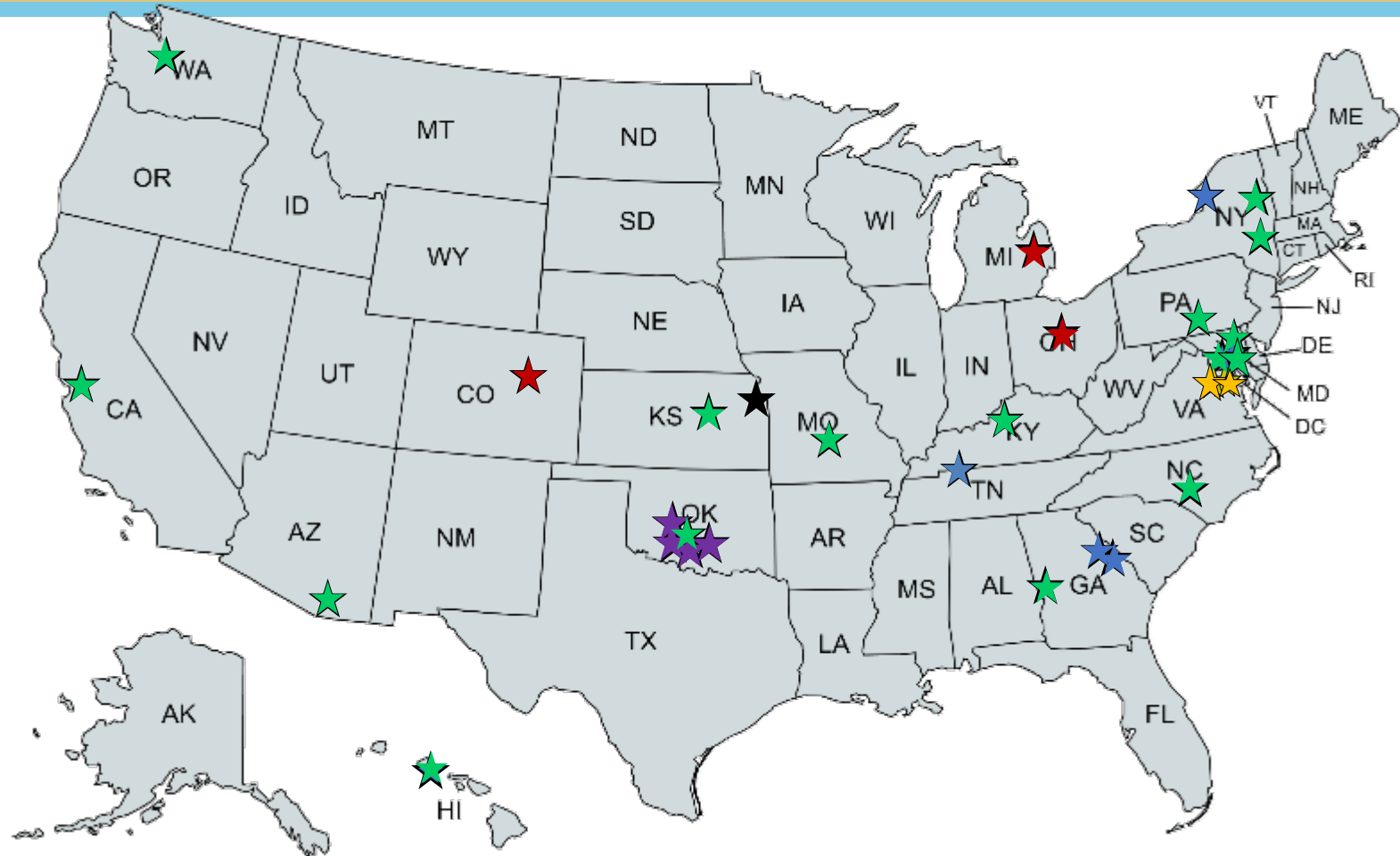
Enemy Prisoner of War Cemeteries (4)

Fort Campbell POW Cemetery, Fort Campbell, KY
Fort Drum POW Cemetery, Fort Drum, NY
Fort Gordon German POW Cemetery, Fort Gordon, GA
Fort Gordon Italian POW Cemetery, Fort Gordon, GA



Native American Cemeteries (4)

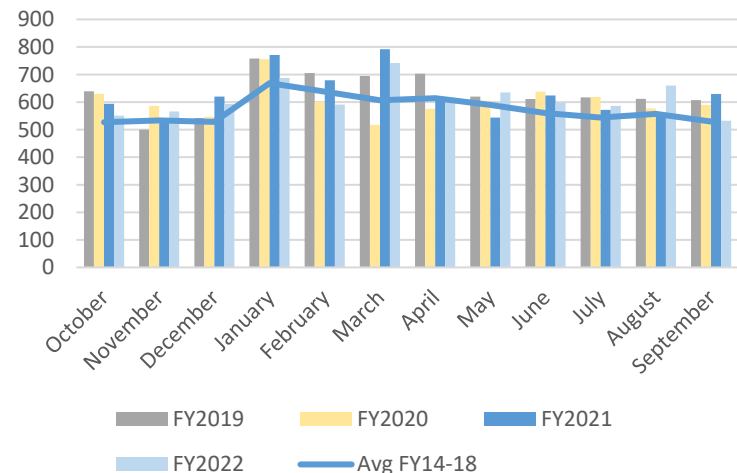
Bailtso Apache South Cemetery, Fort Sill, OK
Beef Creek Apache Cemetery, Fort Sill, OK
Chief Chihuahua Apache Cemetery, Fort Sill, OK
Comanche Indian Mission Cemetery, Fort Sill, OK





Continuing Demand

New Scheduling Requests

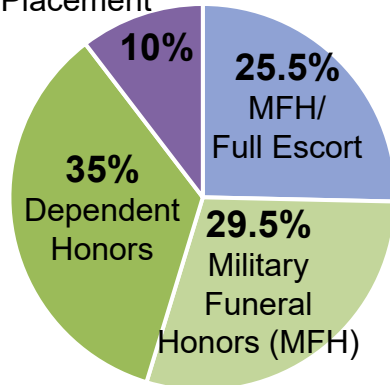


Our People

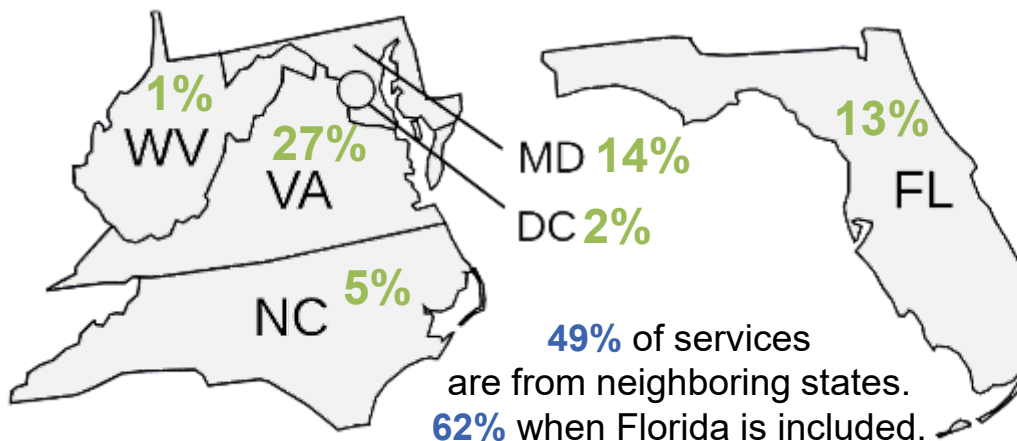
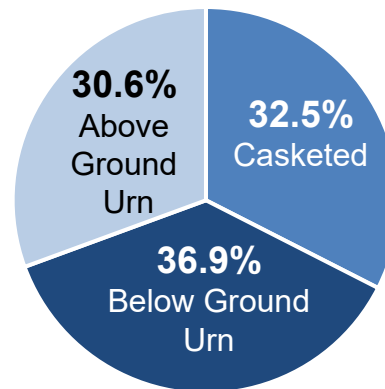
193 civilian employees **15** military
150-250 contractors (seasonal)
9 average years in government service
8 employees with 30+ years of service

Honoring Our Families through Peace of Mind

Placement



2829 Subsequent
3057 New Grave

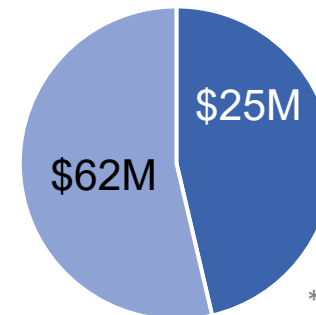


Public Outreach

for FY22

69.6k explorer app downloads
2071 wreath laying ceremonies
78k calls, average of 263 per day
~1.7 million visitors
810K social media followers
2.5M monthly reach via social media

Our Budget



*Does not include \$141M for construction of Southern Expansion

80.5% Graves Occupied

19.5% Graves Available

With Southern Expansion

66.4% Graves Occupied

33.6% Graves Available



Funeral honors and Funeral escort at ANC

10 USC §1491(a)



“any veteran, except when military honors are prohibited under section 985(a)”

service
members
required:

2

Full Military Funeral Honors at ANC (AR 600-25)

Casket team



Firing party



Bugler



Most enlisted Armed Forces members, some officers (WO1, CW2/3, O1-O3), and Veterans

Full Military Funeral Honors w/Funeral Escort at ANC (AR 600-25)



Marching Element:

- Band
- Color Guard
- Escort element



Caisson

Armed Forces members who are KIA, POW, or MOH
Senior Armed Forces NCOs and Officers (CW4/5 and O4 and above)

*Colonels or above of land forces

** General or Flag officers

69-103+

Minimum
shown

* Caparisoned horse

** Cannon salute



Connecting Visitors to a Rich History

*Over 3M Visitors a Year
Open 365 Days*

- National Observances:
 - Memorial Day
 - Veterans Day
- Wreaths Across America
- Historic Tours

*Distinguished Visitor/
Public Events*

- Congressional Engagements
- ~200 Distinguished Visitor Wreath Ceremonies
- ~400 Honor Flight Buses
- ~3100 Wreath Laying Ceremonies
- Symbolic Visit for World Leaders



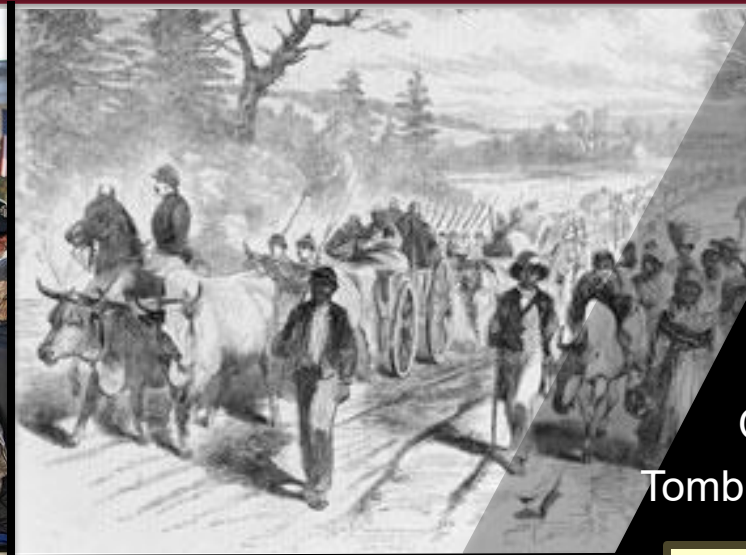
*Education and
Interpretation Program*

Webinars, Lectures, Blogs,
And Display Room Tours
Physical Interpretation Plan
Online Educational Modules
Tomb of the Unknown Centennial

*Hundreds of Engagements with
Congress and the Media*

International, National, & Local
Photographers & Film Crews
Responses to Queries

A continuous challenge
to strike a balance:
Funeral services (private) &
a National Shrine (public)





Maintaining These Hallowed Grounds

Providing Facilities To Support Our Mission

- Road Improvements
- Utility Improvements
- Boundary Wall Repairs
- Columbaria Maintenance
- Memorial Amphitheater Interior Renovation
- Memorial Ave Improvements
- Receiving Vault Preservation
- JFK Memorial Preservation
- Waterline Flushing

Environmental

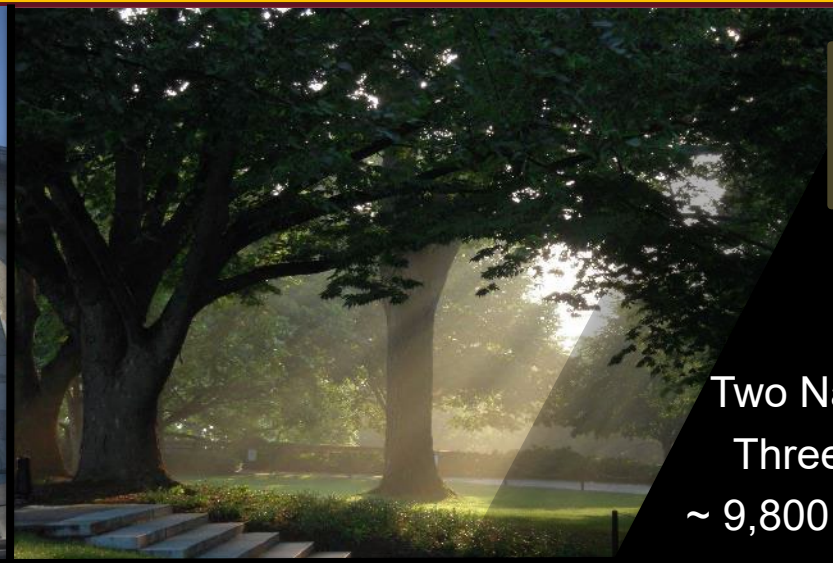
- Sustainability Efforts
- Millennium Stream Repair



Memorial Arboretum Level III Accreditation

639 acres and growing
~ 300 tree varieties

Two National Champion trees
Three State Champion trees
~ 9,800 native and exotic trees



Cultural Resources

Preservation of Cultural
Resources including
Monuments and Memorials

Partners with:
National Parks Service
The VA State Historic
Preservation Office
National Register





Southern Expansion / DAR

Future

Existing cemetery

In-ground interments

Columbarium

Air Force Memorial

Future 9/11 Memorial Visitor Education Center

ANC Operations Complex

Garage

- Adds 80K(+) burial opportunities
- Air Force Memorial is the centerpiece of Southern Expansion
- Pedestrian access to ANC/AFM via Columbia Pike
- Public parking garage across from entrance
- Operations (Ops) Complex moves south of Columbia Pike
- Ops Complex (SE Ph2) & Cemetery Expansion (SE Ph3) separated into two contracts due to inflation and material cost risk

Milestones

- DAR Turnover of South Parcel: Mar 2023
- Ops Complex (SE Ph2) Construction Award: Spring 2023
- Ops Complex (SE Ph2) Solicitation Issued: Sep 2022; Acquisition ongoing
- Cemetery Expansion (SE Ph3) Acquisition Initiation: Summer 2024

Existing

Southgate Road

ANC Operations Complex

Air Force Memorial

Columbia Pike

S Joyce Street

Washington Boulevard/VA27

Pentagon South Parking

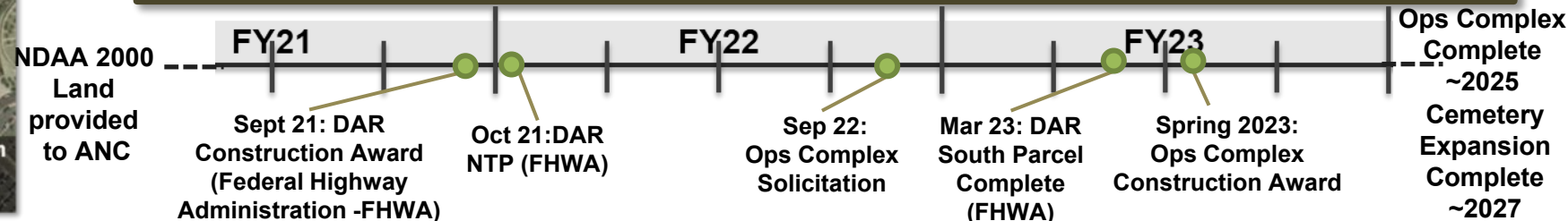
Road Realignment Project - Total program amount: \$60M

(\$60M appropriated MILCON)

Southern Expansion- Total program amount: \$420M*

(\$360M Appropriated as of FY22)

*Additional \$60M requested for FY23





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Southern Expansion Project Site Photos



UNCLASSIFIED



Covid Operations





ANC's COVID Timeline

Key Points:

- By June 2020, well-established running estimate process along three Lines of Effort (Workforce, Visitors, Funerals)
- Aligned with Military Districts of Washington and Joint Base, Myer-Henderson Hall throughout
- Close coordination with partners/stakeholders – Women's Memorial, National Park Serv, etc
- Conditions based decisions with reliance on higher guidance and Facts and Assumptions
- Minor changes w/in HPCON B from Oct 20 – Jan 22 to resume most operations
- Focused communications/messaging on vaccinations, reporting, & contact tracing, to protect staff and command information to families/visitors

-HPCON = Health Protection Condition

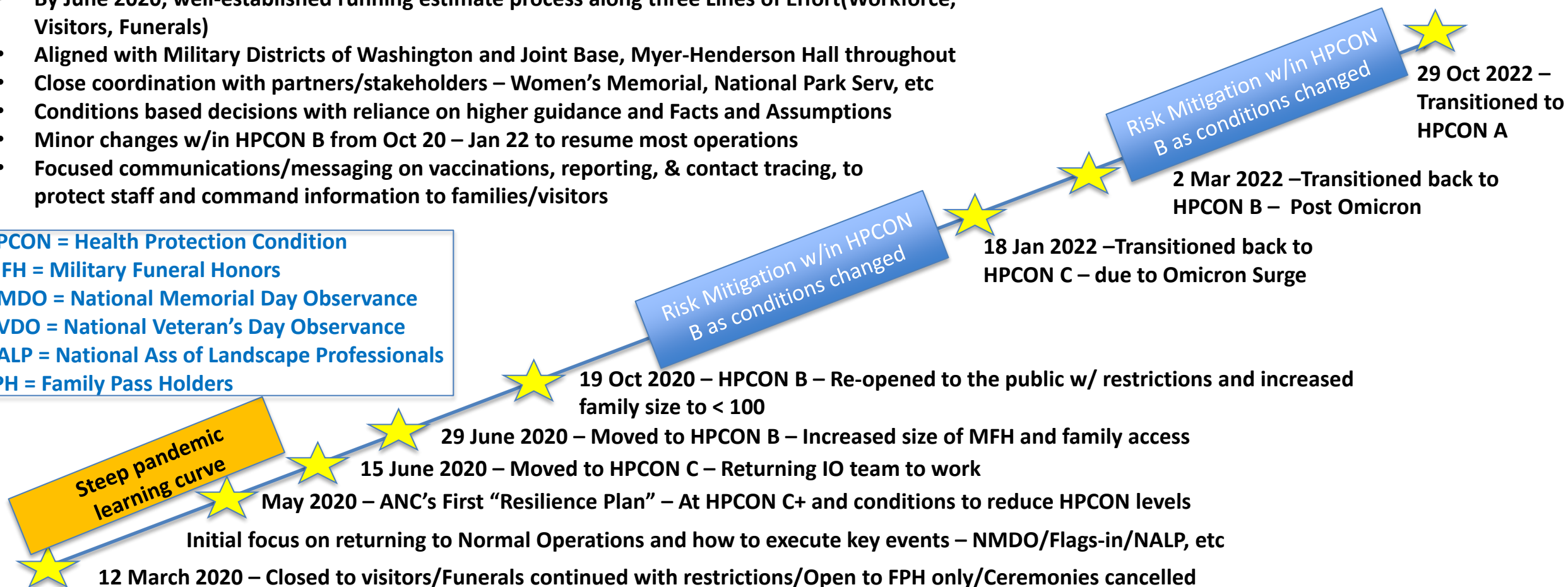
-MFH = Military Funeral Honors

-NMDO = National Memorial Day Observance

-NVDO = National Veteran's Day Observance

-NALP = National Ass of Landscape Professionals

-FPH = Family Pass Holders





Key COVID Planning Takeaways from the Last 18 months

Crisis Action Team Lessons Learned

- Initial plan did not last past first contact – the enemy (the Virus), higher HQs guidance, and the external stakeholders had votes
- HPCON gating criteria not necessarily adhered to due to other considerations.
- Running Estimate Process is essential - Continual need to identify new facts and validate assumptions to make effective decisions
- Actions taken in the beginning of the crisis to become more restrictive did not necessarily happen in the same, reverse sequence as conditions improved
- The functions of time and increased knowledge about the virus and conditions enabled better decisions as the 18 months elapsed.
- Forming the right representation for the agency crisis action team(CAT) is important. CAT should consist of one action officer(ACTO) from each key directorate during pandemic to ensure all ANC directorates are tracking updates/requirements from HQDA
- Develop process for tracking and reporting key statistics (quarantine, positive results, vaccines, etc.) to meet requirements for internal and external COVID tracking agencies

Workforce Line of Effort Lessons Learned

- Tough to make everyone happy in your decisions which is why communications (w/ staff, visitors, union, adjacent organizations, stakeholders) was essential
- Have to be frank in addressing workforce disparities due to nature of work (i.e. Telework and those not able to Telework)
- Forced review of Enterprise Architecture (Systems, People, Processes, and Policies)
- Infections, contact tracing, and directed quarantine requirements forced accepting degraded capabilities on occasion
- Employees adjusted transition of meetings/briefings to online platforms (MS Teams) fairly seamlessly



Funeral Line of Effort Lessons Learned

- Partnership with stakeholders was essential as we modified funeral honors
- Proactive coordination with families became essential to set expectation on attendance and funeral honors
- Families had a vote – 1700 funerals postponed or cancelled by families resulting in increased backlog in wait times
- Need for Tiger team to process families waiting to schedule funeral in order to decreased wait times for scheduling

Visitors Line of Effort Lessons Learned

- COVID underscored importance of strategic communications and public messaging to customers, visitors, constituents, and key stakeholders (Congress, Partners, and Stakeholders) – command information on changing conditions and measures being taken
- Required equipment, funding, and labor to apply appropriate measures to protect visitors and staff
- Ability and flexibility to move leverage technology to move formerly physical participation to the virtual participation (NVDO, NMDO, Interpretation and Education, Amphitheater and TUS Centennials, etc)



Health Protection Condition (HPCON)

LINES OF EFFORT Communication is imperative for all LOEs (Lead: PAO)	C+	C – Restricted OBJ: Preserve capab during Omicron	B - Moderate OBJ: Increased Physical Presence	A - "Return to Routine" w/ Exceptions OBJ: Initiate Re-Opening to Public	0 - "Return to Routine"/Resiliency Ops OBJ: Complete Re-Opening
	LOE 1 – Workforce (Lead: Safety)				
	<ul style="list-style-type: none">Mission essential pax follow ANC policies (social distancing & face coverings)Non-mission essential pax maximize teleworkHigh-risk employees on telework or appropriate leave cat /symptomatic employees on appropriate leave catItems above and restricted use of facilities determined at GS15 levelG4 provides PPE and cleaning supplies	<ul style="list-style-type: none">Employees continue work at cemetery as mission dictatesAt work employees follow ANC policies (social distancing & face coverings)Employees maximize telework as mission allowsEncourage booster vaccinations	<ul style="list-style-type: none">High risk & symptomatic employees continue at C+/0Implemented updated quarantine guidanceMaximum T/W lifted. Directors manage T/W to ensure effective mission acc'mnt supporting ANC staff & customersVaccinations on-going & mandatoryANCEA events & Townhalls remain virtual	<ul style="list-style-type: none">Same as B with change(s) below	
	LOE 2 – Funerals (Lead: Dir of Interments)				
	<ul style="list-style-type: none">Continue primary missionMilitary Services provide Military Funeral Honors (no escort)IS gives Families option to rescheduleOnly 1 family member in MOCIS, IO, Military Services & Families follow & enforce ANC policies (social distancing, face coverings, 10 fam pax)	<ul style="list-style-type: none">Continue to limit family access to Admin Bldg. Family Rooms (NMT PNOK +2)Adjust IS onsite workforce to support CAS operations; maximize teleworkNo change to Service Honor Guard or Arlington Ladies supportAdvise families of temporary chapel capacity limitation (OPC NMT 50 / Memorial NMT 100)Continue w/o limitations on graveside attendance	<ul style="list-style-type: none">IS allows up to 10 family members (PNOK +9) per family room.Military Services conduct MFH w/ Full Escort & Arlington Ladies returnIS, IO, Military Services & Families follow ANC policies		<ul style="list-style-type: none">
	LOE 3 – Visitors (Lead: DCoS)				
	<ul style="list-style-type: none">No public visitors or tramsFamily Pass Holders follow ANC policies (social distancing & face coverings)Graveside shuttle suspendedG3 cancels unofficial and PWC events 4 weeks outHonor Flights suspended	<ul style="list-style-type: none">Family Pass Holders (no change)Graveside shuttle/tram restrictionsSocial distancing signs emplaced at Amphitheater, JFK, and WCBookstore limited to 10 paxPWCs cont but briefed outdoors (Mask Required)	<ul style="list-style-type: none">Re-open Exhibits in Wel CenterDisplay Room exhibits openArlington House Open to publicAmphitheater OpenRe-opened to Buses/Tour Groups on 19 AprilBookstore / Tram restrictions lifted		<ul style="list-style-type: none">

as of 26 Oct 2022



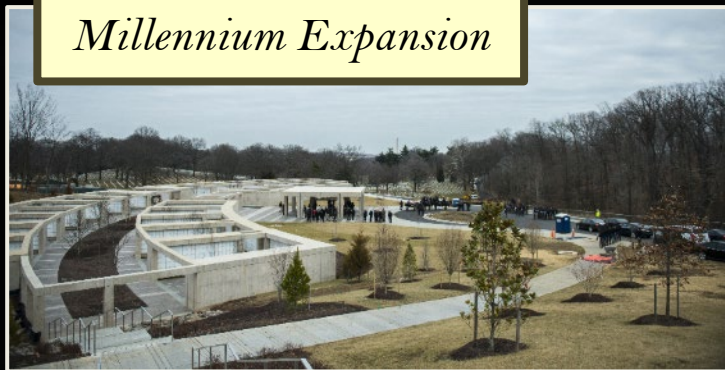
Capacity Challenge and CFR Changes to Eligibility





Capacity Challenge

Millennium Expansion



- Added 27,782 burial spaces over 27 acres
- Extends capacity to 2040s (current eligibility)
- Completed 2018

Southern Expansion

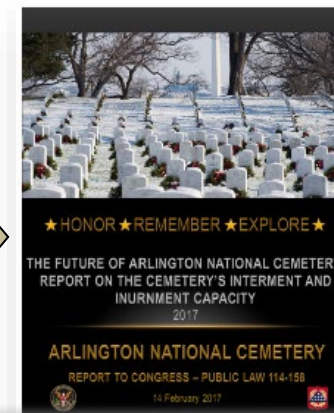


- ~80,000 burial spaces over 38 acres
- Extends capacity to mid 2060s (current eligibility)
- Under design

ANC continues to be in high demand with the Nation's large veteran population

Without completion of Southern Expansion, ANC will reach 100% capacity in ~2041

In 2016, Congress required the Army to report on the capacity at ANC and what might be done to preserve the cemetery.



The 2017 report outlined acceptable, and suitable options and/or actions

National Dialogue & Revised Eligibility

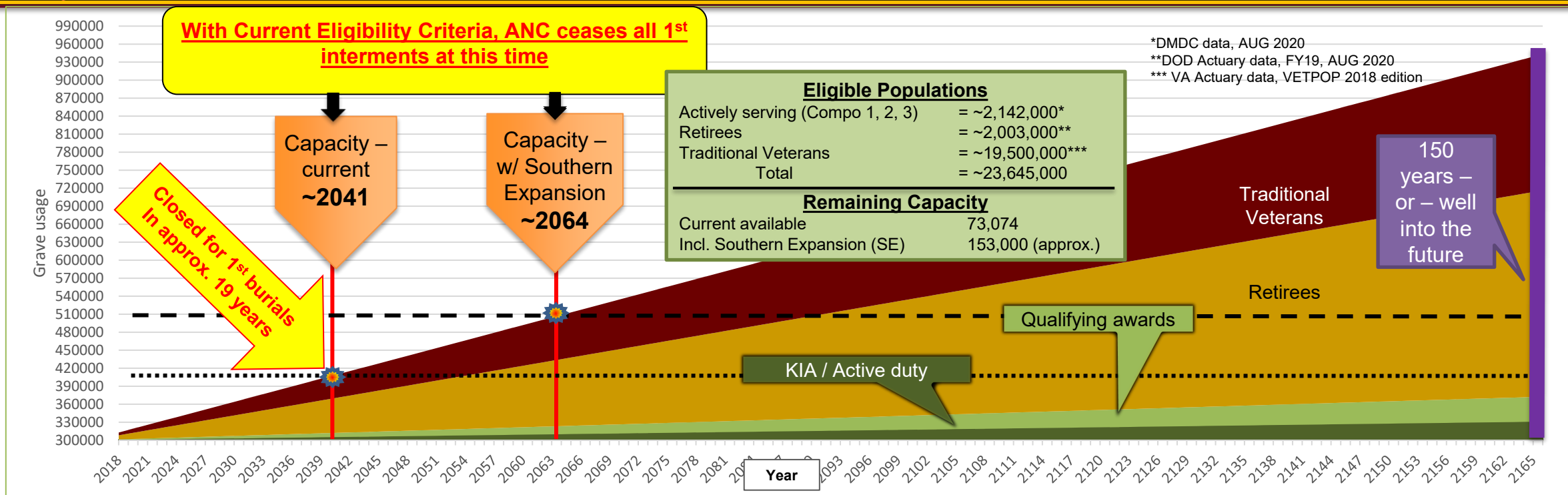
In 2018, ANC started a national dialogue, encouraging public input on the future of ANC. Two surveys yielded feedback from **250,000 respondents**

The surveys showed strong support (**96%**) for keeping ANC open for our future war dead and MoH recipients and strong support (**76%**) for revising eligibility to ensure the cemetery remain active for future generations.

In the 2019 NDAA, Congress directed the SECARMY to revise eligibility to preserve ANC as an active burial ground
"well into the future" (150 years)



Capacity Challenge, cont.



(Other Options) VA Cemeteries by the numbers:

155 national cemeteries

138 state cemeteries

93% of Veterans have access to a VA cemetery
within **75** miles

Imperatives for eligibility criteria:

- Sacrifice
- Service
- Impact



Eligibility and Revised Criteria (2019)

Congressional mandate requires the Secretary of the Army to revise eligibility criteria

Eligibility (population)		Average Burials /Year (FYs14-19) Current Eligibility Criteria	Advisory Committee 2019/2020 Recommendations	Secretary of the Army SEP 2019 Recommendation
Veterans	Population			
KIA (includes repatriations)	Unknown	In ground - 52	In ground	In ground
Medal of Honor	68	In ground - 1	In ground	In ground (1,000 graves preserved)
Silver Star/Service Cross	~38,000	In ground - 156	In ground	In ground (Silver Star and above+ armed conflict service)
Distinguished Service Medal	~6,000	In ground - 30	In ground	
Combat-related service deaths ¹ (while conducting preparations for or operations related to combat)	Unknown	In ground - 15	In ground	In ground
POTUS/VPOTUS	POTUS – 5; VPOTUS – 6	In ground - 0	N/A	In ground
Gov't Position of High Responsibility ² (Cabinet; Congress; Supreme Court Justices; Senior DoD)	Unknown	In ground Cabinet/Congress - 3 O-10/SEAs - 3	N/A	In ground (w/ AD + armed conflict service)
				Above ground (AD / no armed conflict service)
Purple Heart	~500,000	In ground - 384	In ground	In ground
POW (legislated)	~5,000	In ground - 41	In ground	In ground
WWII Traditional veterans (incl. legislative Active Duty Designees)	496,000	Above ground - 585	Above ground	Above ground
Retirees (w/o other eligibility)	~2,000,000	In ground - 1,959	Above ground (WWII and Korea only)	Above ground
Other Active Duty deaths ¹ (w/o other eligibility)	1.3M AC and 0.8M RC/ARNG	In ground - 43	In ground	Above ground (2yrs AD with armed conflict service)
All other veterans	~19,500,000	Above ground - 909	Above ground (Korea)	Above ground (2yrs AD with armed conflict service)
1 – Definitions in backup slide 2 – Position List in backup slide		In ground – mid-2060s	~2151	~2170s
		Above ground – mid-2060s	(Population deceased/Space remaining)	early ~2040s
Active life projected (year)				
150 years = 2169				



Staffing Timeline

32 CFR Part 553

- ★ **20 May 2016:** PUBLIC LAW 114-158 required Secretary of the Army to report to Congress on physical expansion and eligibility criteria options/actions that will extend the life of ANC "well into the future."
- ★ **14 February 2017:** Acting Secretary of the Army Speer submits this report to Congress.
- ★ **13 August 2018:** PUBLIC LAW 115-232, John S. McCain FY 2019 NDAA, directs Secretary of the Army, by 30 September 2019, to prescribe revised [eligibility] criteria for interment at ANC to extend the life of the cemetery "well into the future."

PUBLIC ENGAGEMENT

Spring 2018: ANC conducted two surveys regarding the future of ANC. Engagement efforts resulted in feedback from over 250,000 respondents.

PUBLIC ANNOUNCEMENT

25 September: Secretary of the Army announces proposed revised eligibility criteria for interment at ANC.

ADVISORY COMMITTEE REPORT

1 December: ACANC submits report to Secretary of the Army with recommendations for proposed criteria.

ADVISORY COMMITTEE REPORT

24 October: ACANC submits report to Secretary of the Army with comments regarding proposed criteria.

ADVISORY COMMITTEE REPORT

29 September: ACANC submits report to Secretary of the Army with two recommendations regarding criteria.

PUBLIC RULE-MAKING PUBLIC COMMENTS

15 September – 16 November: Federal Register Publishes Proposed Rule for 62 Day Public Commenting Period

ANCREPORT

23 July 2021: SecArmy submits report to Congress on "Increasing Capacity at Arlington National Cemetery"

FINAL FEDERAL RULE

14 January: SecArmy approves Action Memo and sends to OSD for staffing.

PUBLIC RULE-MAKING PROCESS

November 2020 – August 2021:
ANC adjudicated 1,965 comments and staffs revisions through joint and interagency organizations for approval

FINAL RULE

Implementation TBD

Final Rule being cleared by the Department. Next step is Interagency clearance.

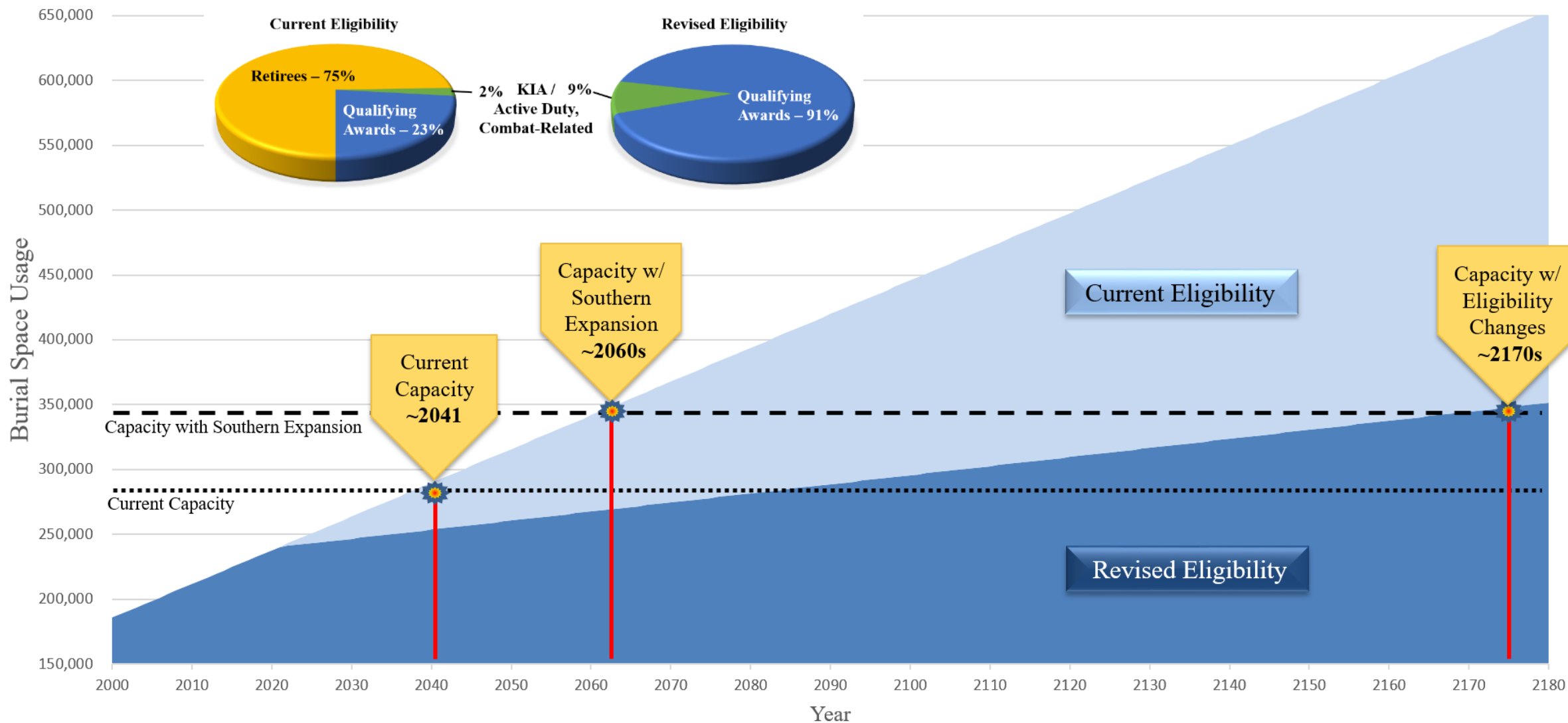
Revised Eligibility Criteria Proposed Rule Public Comments

- **Total Responses:** 1,965
- **Overall Statistics**
 - **Opposed to Change:** 45%
 - **Neutral:** 51%
 - **Support for Change:** 4%
- **Topical Statistics**
 - **Support Grandfathering:** 51%
 - **Support for Physical Expansion:** 26%
 - **Opposition to Significant Government Service:** 12%
 - **Opposition to POTUS/VPOTUS Interment:** 15%

Final Rule is implemented 30 days after publication in the Federal Register

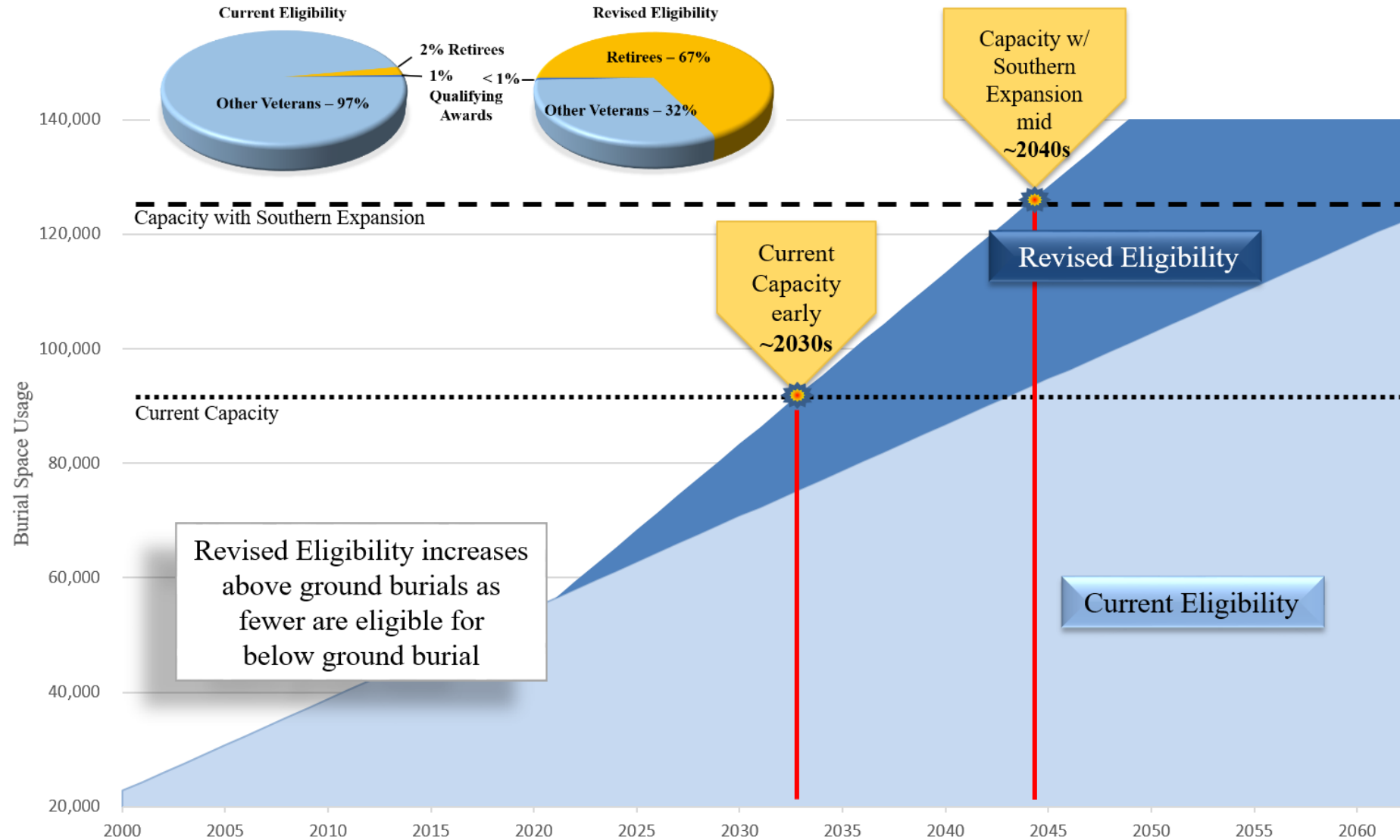


Below Ground Burial Capacity





Above Ground Burial Capacity





Federal Rulemaking Process

Regulations (rules) are the means by which agencies use to implement and further define requirements for enacted statutes. Agencies receive their general authority to propose/issue rules under their jurisdiction from laws passed by Congress.



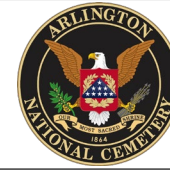


Questions & Discussion





Southern Expansion Project





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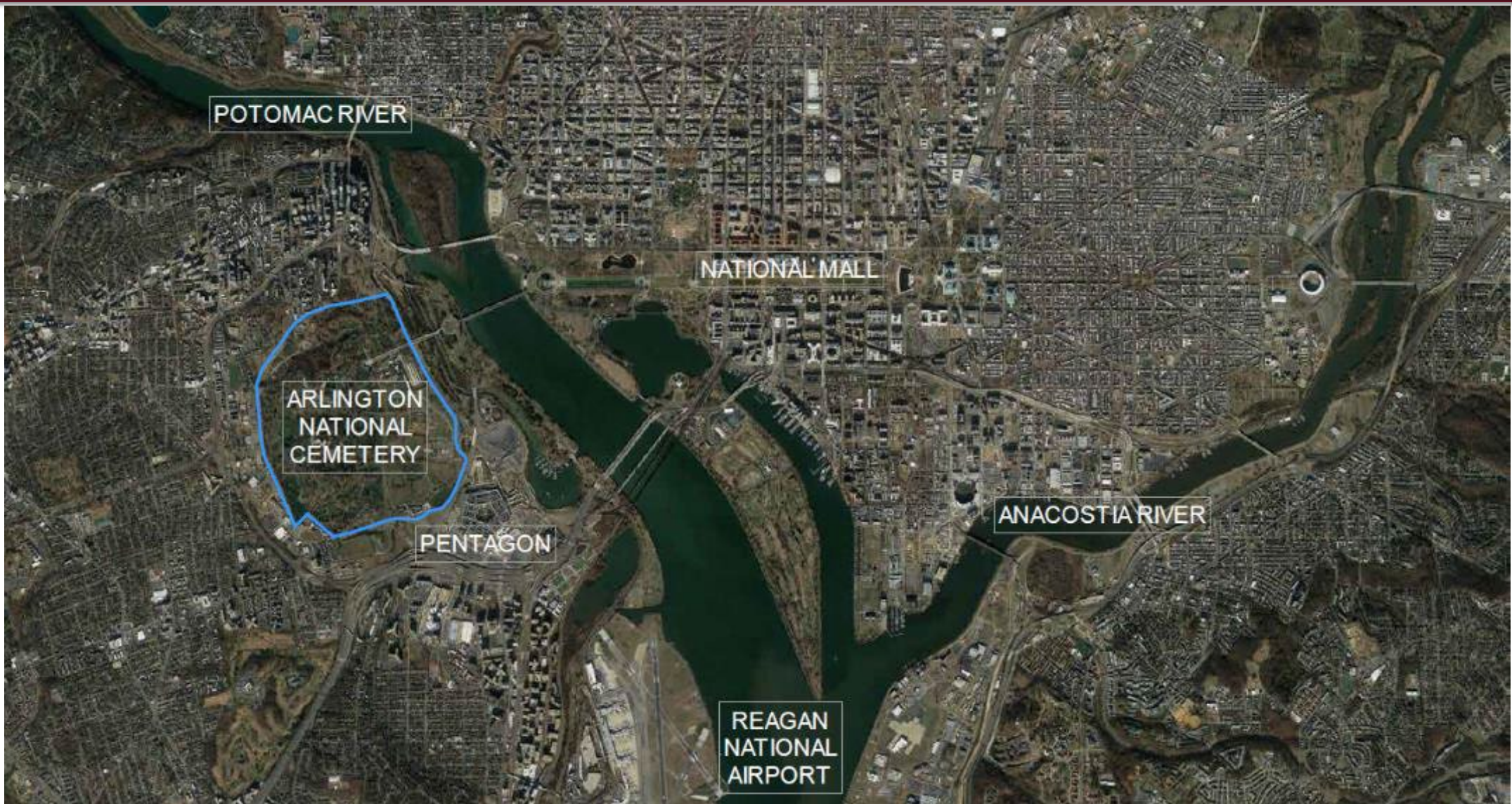
Southern Expansion and Defense Access Roads

Presentation to the Advisory Committee for Arlington National Cemetery

COL Thomas Austin

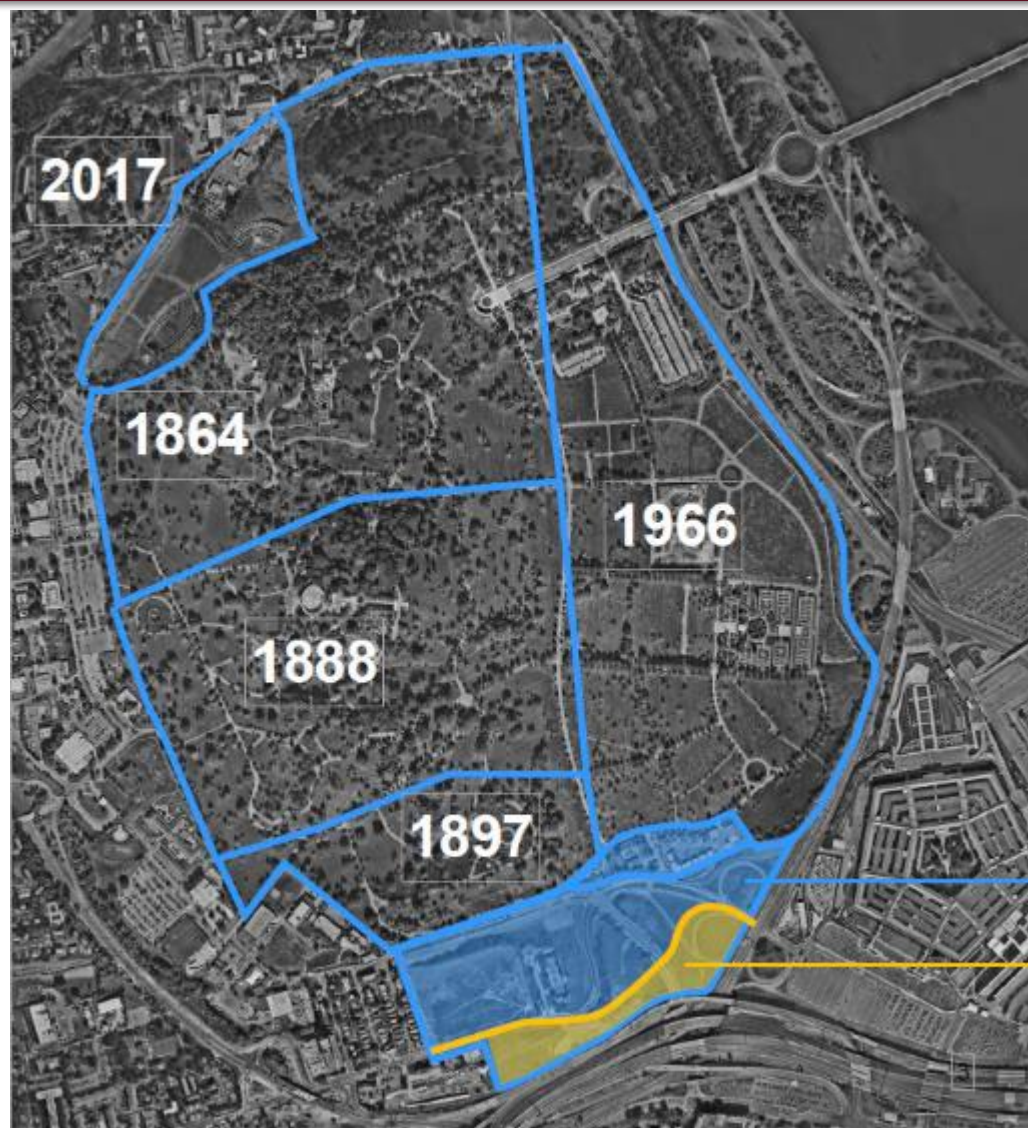
Director of Engineering, Arlington National Cemetery

07 November 2022





Past Cemetery Expansions



Cemetery Expansion

Operations Complex, 9/11
Visitor Education Center



Defense Access Roads and Southern Expansion

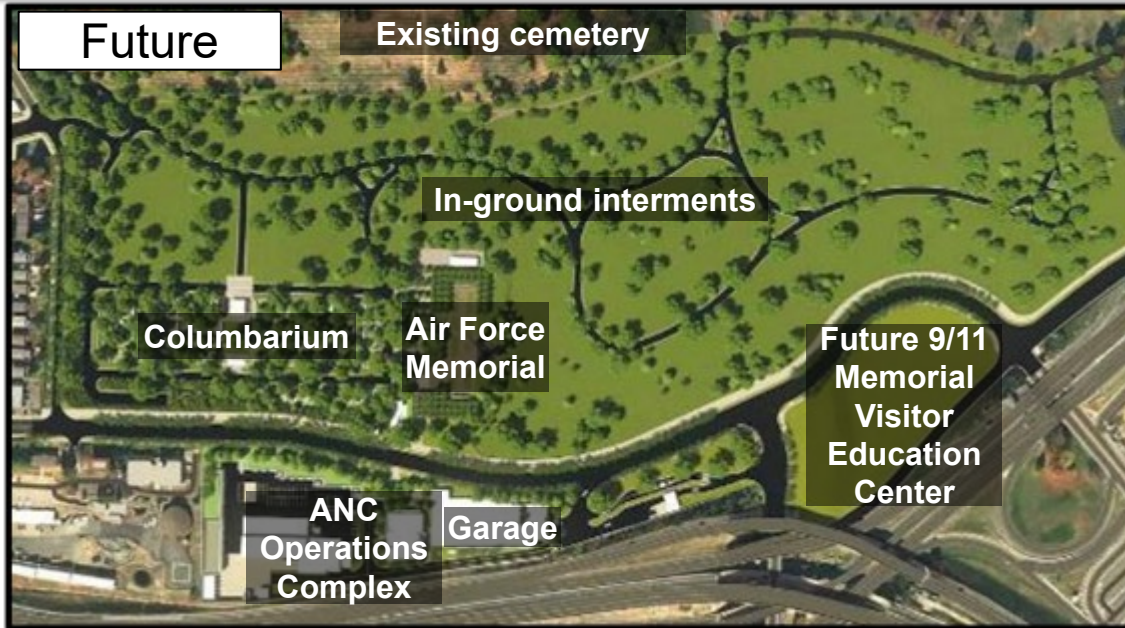




Southern Expansion / DAR

Future

Existing cemetery



- Adds 80K(+) burial opportunities
- Air Force Memorial is the centerpiece of Southern Expansion
- Pedestrian access to ANC/AFM via Columbia Pike
- Public parking garage across from entrance
- Operations (Ops) Complex moves south of Columbia Pike
- Ops Complex (SE Ph2) & Cemetery Expansion (SE Ph3) separated into two contracts due to inflation and material cost risk

Milestones

- DAR Turnover of South Parcel: Mar 2023
- Ops Complex (SE Ph2) Construction Award: Spring 2023
- Ops Complex (SE Ph2) Solicitation Issued: Sep 2022; Acquisition Ongoing
- Cemetery Expansion (SE Ph3) Acquisition Initiation: Summer 2024

Existing



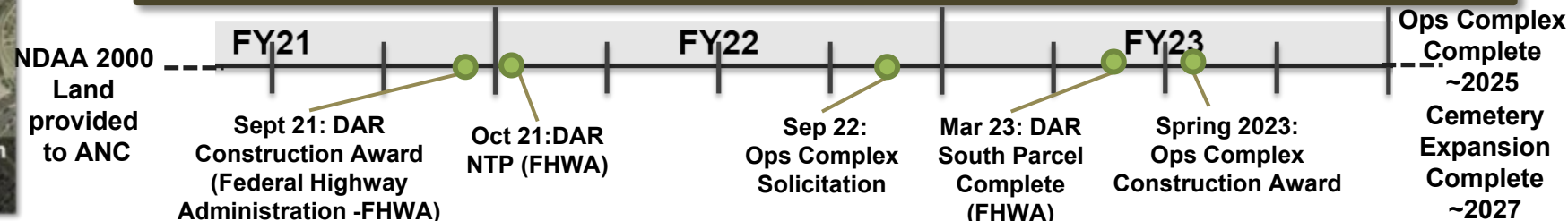
Road Realignment Project - Total program amount: \$60M

(\$60M appropriated MILCON)

Southern Expansion- Total program amount: \$420M*

(\$360M Appropriated as of FY22)

*Additional \$60M requested for FY23



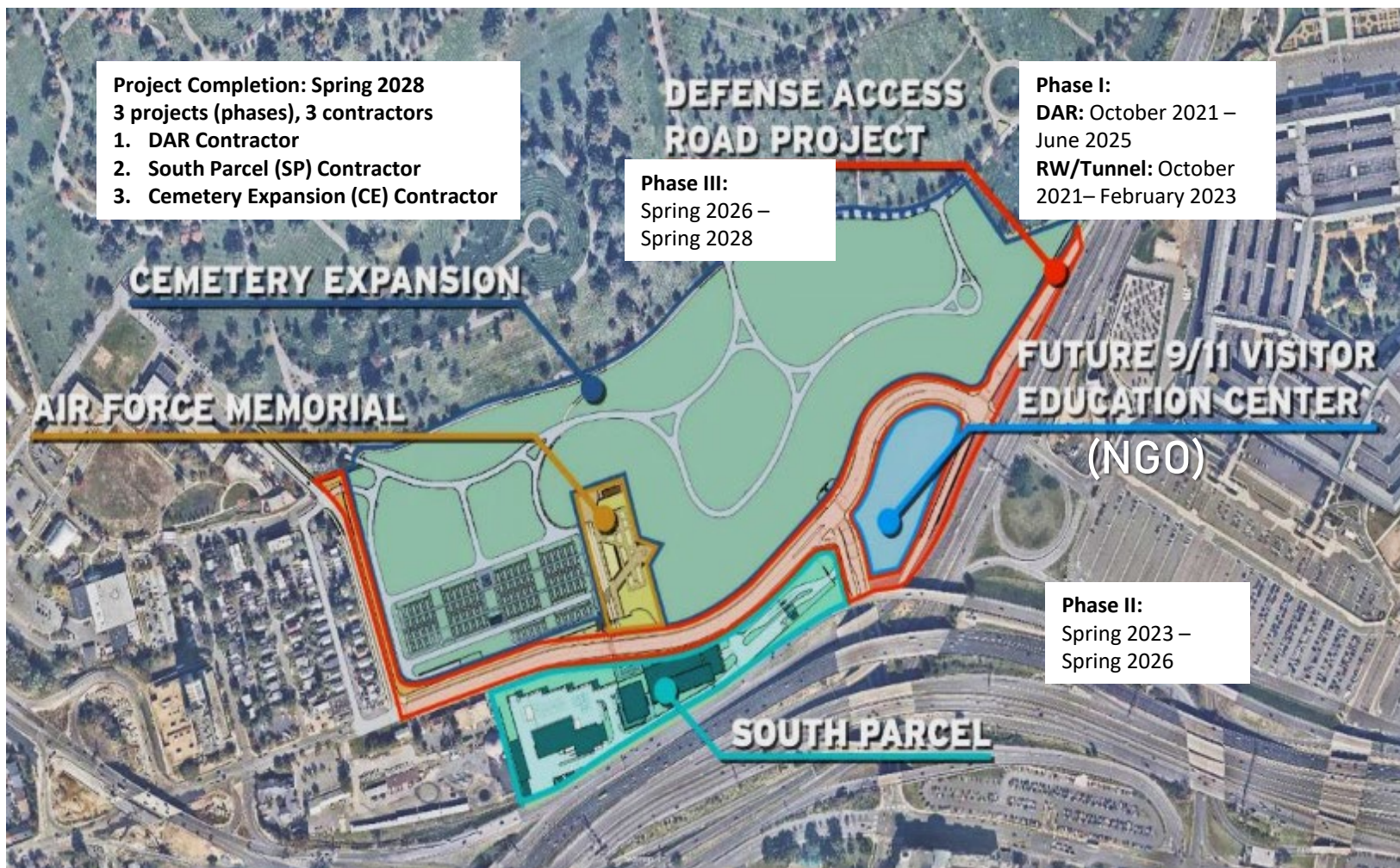


Video

<https://www.youtube.com/watch?v=CzAA8IP5mRA>

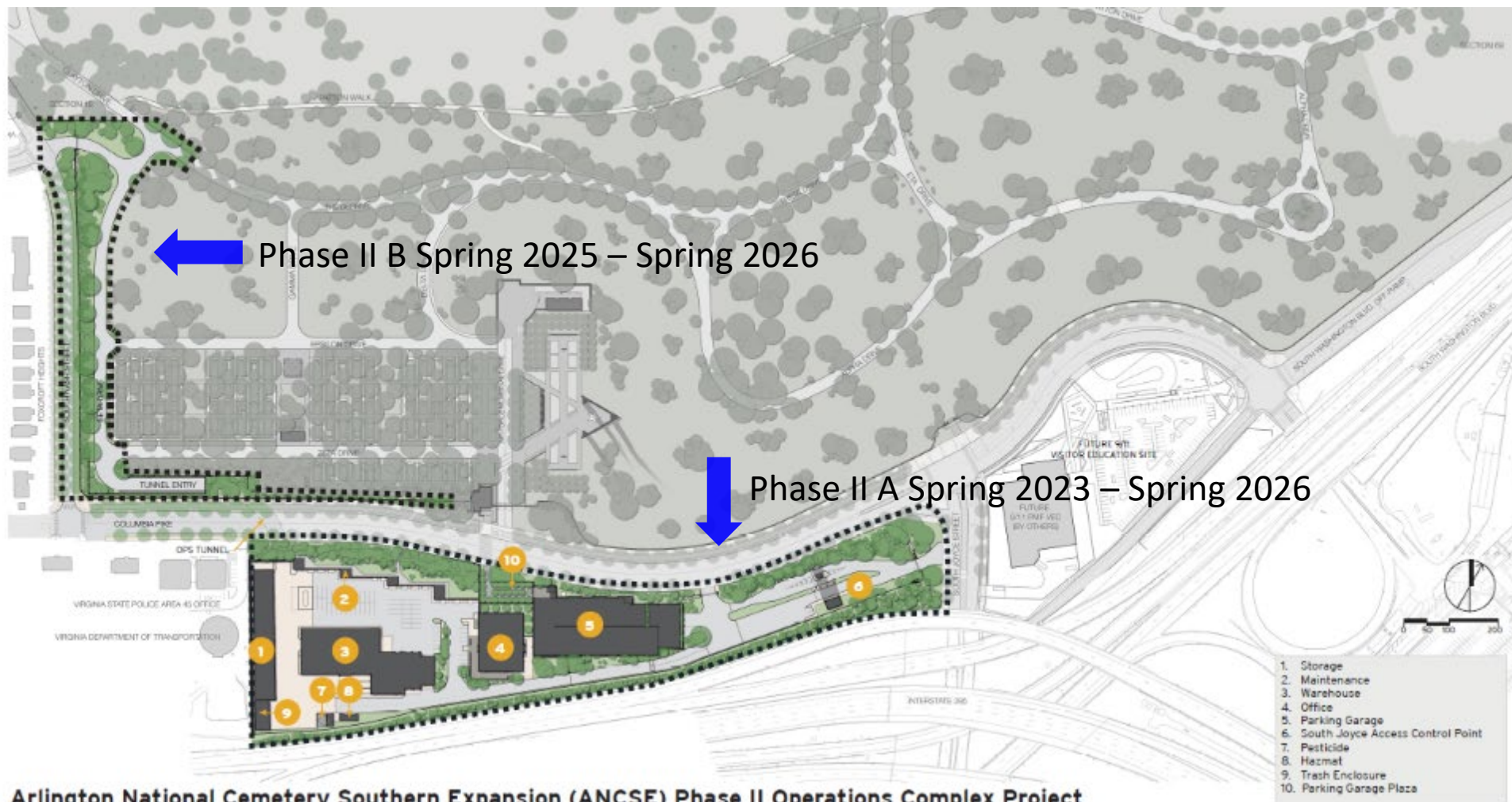


DAR AND SOUTHERN EXPANSION CONSTRUCTION PHASING





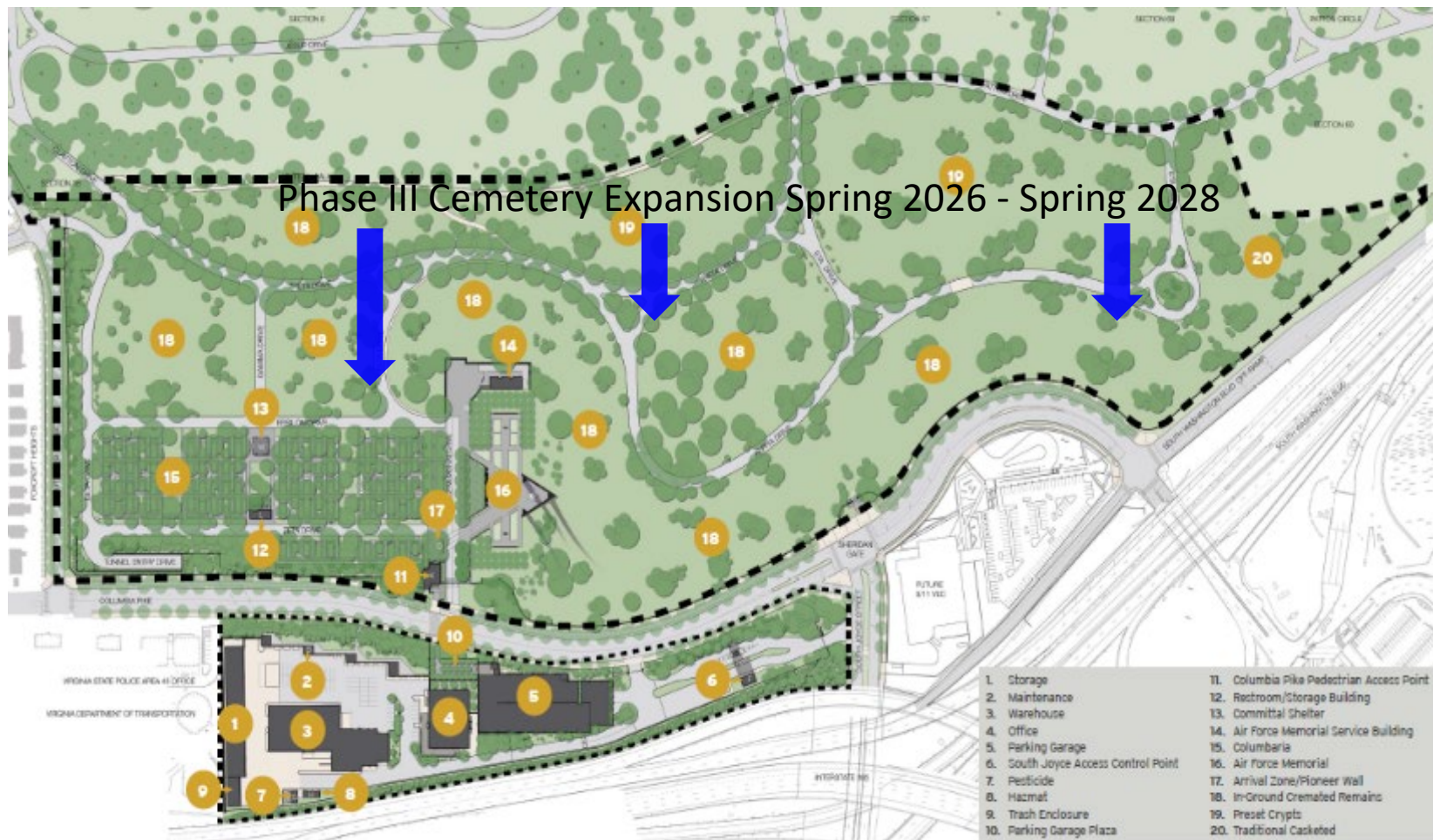
SOUTHERN EXPANSION PHASE II A AND PHASE II B





ARLINGTON NATIONAL CEMETERY

HONOR · REMEMBER · EXPLORE











ARLINGTON
NATIONAL CEMETERY
HONOR · REMEMBER · EXPLORE

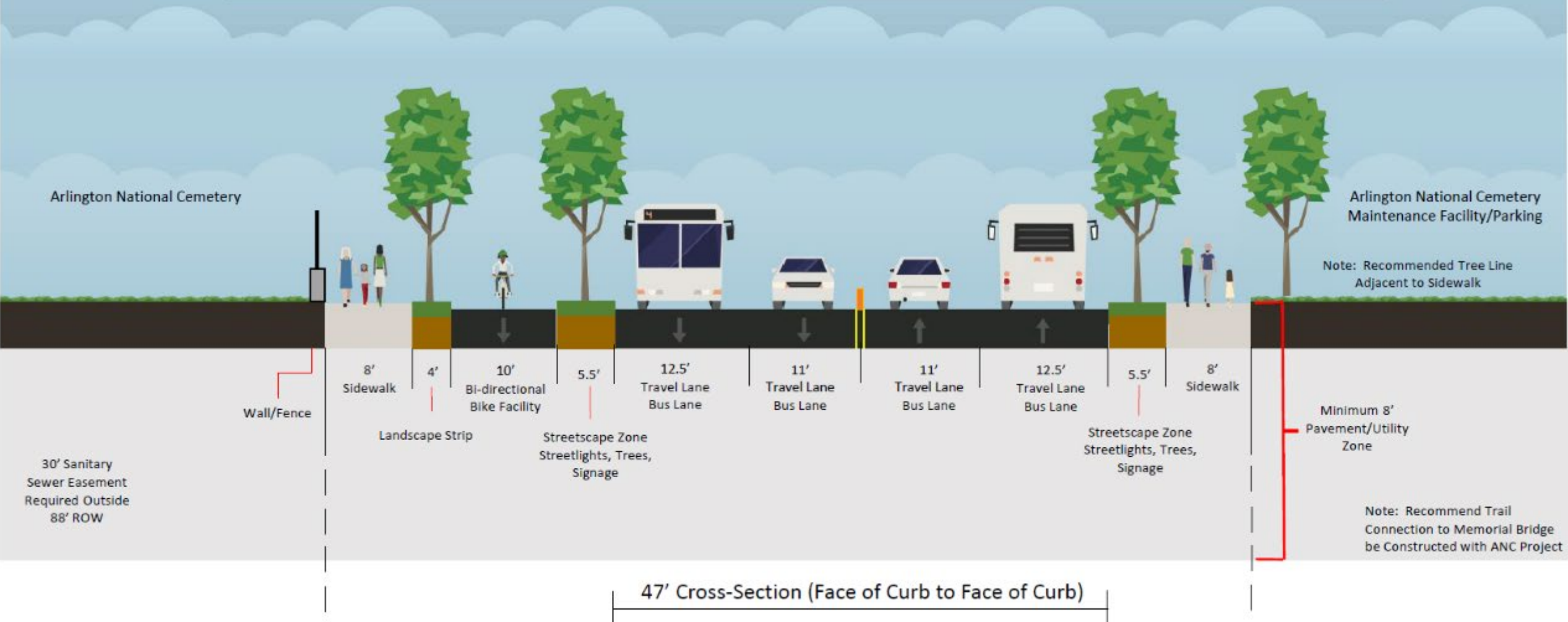
View from I-395







COLUMBIA PIKE IN THE VICINITY OF AIR FORCE MEMORIAL (Looking East)





ARLINGTON
NATIONAL CEMETERY
HONOR · REMEMBER · EXPLORE

Entrance from Columbia Pike





View to Parking Garage





Entrance Into Cemetery







ARLINGTON
NATIONAL CEMETERY
HONOR · REMEMBER · EXPLORE

Burial Section





View Towards Parking Garage





Operations Complex





Operations Building



Project Completion: Winter 2027

3 projects, 3 contractors

1. DAR Contractor
2. South Parcel (SP) Contractor
3. Cemetery Expansion (CE) Contractor

**DEFENSE ACCESS
ROAD PROJECT**

**October 2021
– June 2025**

**July 2025 –
Winter 2027**

CEMETERY EXPANSION

AIR FORCE MEMORIAL

**FUTURE 9/11 VISITOR
EDUCATION CENTER
(NGO)**

SOUTH PARCEL

**May 2023 –
March 2026**



Site Photos – Utility Relocation



Photo 1 – Waterline Construction
in South Parcel

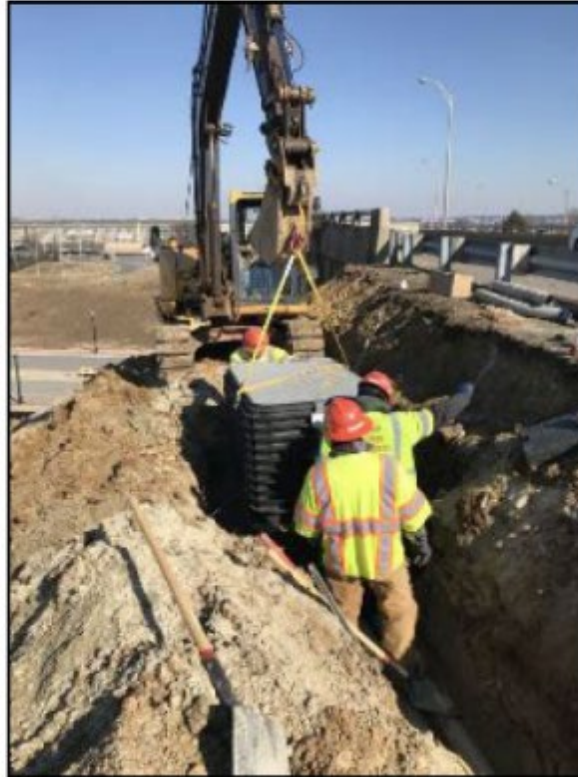


Photo 2 – Communications
Junction Box and Ductbank
Washington Blvd and Joyce St



Photo 3 – Dominion Ductbank on
VDOT Property near RW-4



Site Photos – Piledriving





Site Photos – South Parcel





Site Photos – North Parcel





Questions?